| NO.   | ACTIVITES  | SCALE |                     |      |        |   |
|-------|--|-------|---------------------|------|--------|---|
|       |  |       | (5 MOS <sup>-</sup> | CONF | IDENT) |   |
| 3.1.1 | 3.1 Collaborative Schedule and Cost Control Processes Has a single project control process been applied across the project, as agreed during project set-up? | 1     | 2                   | 3    | 4      | 5 |
| 3.1.2 | Are stakeholder responsibilities for project controls clearly understood and accepted?   | 1     | 2                   | 3    | 4      | 5 |
| 3.1.3 | Has open / honest behaviour been demonstrated by stakeholders when contributing to project control and performance measurement?                              | 1     | 2                   | 3    | 4      | 5 |
| 3.1.4 | Has duplication of project controls effort been avoided on the project?  | 1     | 2                   | 3    | 4      | 5 |
| 3.2.1 | 3.2 Stakeholder Risk and Reward – KPI Measurement Has duplication of project controls effort been avoided on the project?                                    | 1     | 2                   | 3    | 4      | 5 |
| 3.2.2 | Are KPIs clearly visible to all project stakeholders on project dashboards?  | 1     | 2                   | 3    | 4      | 5 |
| 3.3.1 | 3.3 'Single Team' Quality Monitoring and Assurance Has a 'single team' approach to project governance and quality assurance been applied to the project?     | 1     | 2                   | 3    | 4      | 5 |
| 3.3.2 | Are stakeholder responsibilities for assurance in accordance with the established process understood and agreed?   | 1     | 2                   | 3    | 4      | 5 |
| 3.3.3 | Has unnecessary duplication of effort in the application of assurance processes been avoided?  | 1     | 2                   | 3    | 4      | 5 |
| 3.4.1 | 3.4 'Single Team' Safety Health and Environmental Management Has unnecessary duplication of effort in the application of assurance processes been avoided?   | 1     | 2                   | 3    | 4      | 5 |

## Phase 3 review checklist

| NO.   | ACTIVITES  | SCALE<br>(5 MOST CONFIDENT) |   |   |   |    |  |  |
|-------|--|-----------------------------|---|---|---|----|--|--|
| 3.4.2 | Are stakeholder responsibilities for project HSE active leadership, monitoring and performance clearly understood and agreed?  | 1                           | 2 | 3 | 4 | 15 |  |  |
| 3.4.3 | Has unnecessary duplication of processes in<br>the leadership and management of project<br>HSE performance been avoided and energy<br>focussed on a single approach? | 1                           | 2 | 3 | 4 | 5  |  |  |